

DIRECTOR OF CENTRAL INTELLIGENCE DIRECTIVE 3/5  
PRODUCTION OF NATIONAL INTELLIGENCE ESTIMATES

Pursuant to the provisions of paragraph 1e, NSCID No. 3, paragraph 4, NSCID No. 1, and paragraph 2, NSCID No. 4, and in order to facilitate departmental participation in the production of national intelligence estimates, the following operating procedures are established:

1. Programming

Annually, by 1 January, the Board of National Estimates, Central Intelligence Agency, will present to the Intelligence Advisory Committee (IAC) for approval a program of National Intelligence Estimates and Special Estimates (NIE's and SE's) for production during the following year. In preparing this program, the Board will seek the guidance of the NSC Planning Board, will consult with the Economic Intelligence Committee, the Scientific Estimates Committee, the Joint Atomic Energy Intelligence Committee, and other appropriate committees of the IAC, and will coordinate with the IAC agencies. This program will be reviewed quarterly by the Board of National Estimates in coordination with the IAC agencies; changes will be submitted for IAC approval.

## 2. Initiation

Requests for estimates other than those programmed will be transmitted to the IAC via the Board of National Estimates. The Board will take such action as is indicated by the circumstances prior to transmitting the request to the IAC for action; e.g., comment, initiate immediate action subject to subsequent IAC ratification, or attach draft terms of reference to its recommendation that the estimate be approved for production.

## 3. Normal Preparation

Estimates will normally be prepared in four stages:

a. Terms of Reference and Contributions — The Board, after consultation with the IAC Agencies, will circulate terms of reference indicating the scope of the estimate and the intelligence material needed. The Agencies will then prepare contributions and submit them to the Board.

b. Drafting and Board Consideration — After considering the contributions, and such consultation with any contributing agency which may be appropriate, the Board will prepare a draft.

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c. Consideration by Representatives of the IAC Agencies —

Representatives of the IAC Agencies will meet with the Board to review, comment on and revise the draft as necessary.

d. IAC Consideration — The final draft will then be submitted to the IAC for approval.

4. Preparation under Exceptional Circumstances

Any of the steps listed in 3a, b, and c above may be omitted under exceptional or unusually urgent circumstances.

5. Dissents

Any agency may dissent to any feature of an estimate. Such dissents identify the dissenter and will state the dissenter's position on the matter.

6. Publication and Dissemination

Finished estimates will be published by CIA and disseminated by the DCI according to established procedures. Published estimates will carry a note indicating the extent of coordination within the intelligence community, i.e., what IAC members participated

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in the preparation and what members concur therein or dissent therefrom.

7. DCID's 3/1 and 3/2\* are herewith rescinded.

ALLEN W. DULLES  
Director of Central Intelligence

\* Note: DCID 3/1, "Standard Operating Procedures for Departmental Participation in the Production and Coordination of National Intelligence", was issued 8 July 1948; DCID 3/2, "Policy Governing Departmental Concurrences in National Intelligence Reports and Estimates", was issued 13 September 1948.

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